## Pivot Point Point changing healthcare by changing behavior



# 5-stage process

#### Stage 1

**TEAM BUILDING** A 12-18 member team is formed which reflects the job, role and staff diversity of the workplace. The team meets once a month for an hour over an 18-month period. Months 1-3

#### Stage 2

**ASSESSMENT** The staff is surveyed and the results are shared and used to develop an action plan. The survey is a tool for measurement, evaluation, education and intervention. (73,000 survey respondents over 15 years from 350 organizations) Months 2-6

#### Stage 3

**IMPLEMENTATION** The team develops an action plan with measurable outcomes and implements it. The survey findings become a springboard for innovation, skill-building, training and education, and new policies and practices. Harmful behaviors decline and are replaced by healthy behavior. Months 3-18

#### Stage 4

**EVALUATION** Concrete outcomes are identified, measured and used for tracking, trending, and analysis. Behavior is directly linked to employee performance, retention, patient/client and employee satisfaction, growth and revenue. All this work is inservice to the mission and vision of the organization. Month 4-ongoing

### Stage 5

**SUSTAINING** Healthy behavior changes an organizational culture. Organizations utilize this work in hiring and new employee orientation. By engaging all staff in identifying healthy compared to harmful behaviors, standards of behavior are agreed upon throughout the organization. To maintain the changes, improved job performance tools are put into practice and on-going education and training programs are adopted. Month 4-ongoing